

# Portfolio Optimization versus Risk-Budgeting Allocation<sup>1</sup>

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<sup>1</sup>The opinions expressed in this presentation are those of the author and are not meant to represent the opinions or official positions of Lyxor Asset Management.

# Outline

- 1 Portfolio optimization
  - Some Models
  - Robustness of the Markowitz framework
  - Weights constraints and Portfolio Theory
  
- 2 Risk-budgeting techniques
  - Risk-budgeting principles
  - The ERC portfolio
  
- 3 Some illustrations
  - Risk-based indexation
  - Risk parity funds
  - Bond portfolios management

## Some models

### Most Popular Models in Asset Allocation

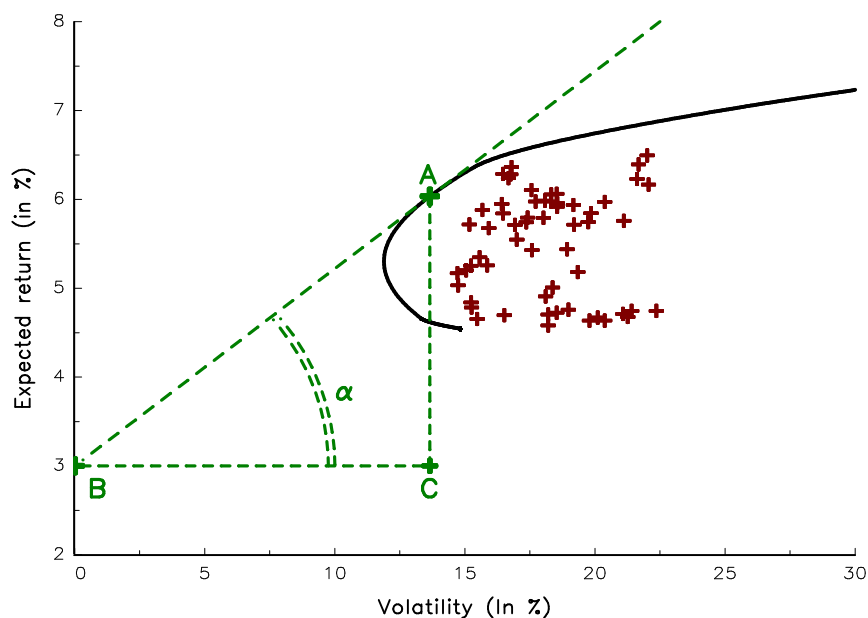
- Mean-variance portfolio selection (Markowitz, 1952)  
(minimum-variance strategy, tangency portfolio, strategic asset allocation, market-cap indexation, etc.)
- Dynamic optimization (Merton, 1971)  
(constant-mix strategy, liability-driven investment, lifecycle funds, target date funds, etc.)
- Tactical asset allocation (Black-Litterman, 1992)  
(equilibrium portfolios, flexible views, market timing, etc.)

⇒ These 3 models are based on optimization techniques.

# The Markowitz framework

In the portfolio theory of Markowitz, we maximize the expected return for a given level of volatility:

$$\max \mu(w) = \mu^\top w \quad \text{u.c.} \quad \sigma(w) = \sqrt{w^\top \Sigma w} = \sigma^*$$



- **Optimized** portfolios with respect to volatility and expected return
- The optimal portfolio is the tangency portfolio
- Confusion between **volatility** and **diversification** concepts
- The solution is not robust; it is highly sensitive to expected return inputs
- High turnover of the portfolio

# Stability

We consider the minimum-variance portfolio (because it does not depend on expected returns).

2 assets with  $\sigma_1(t) = \sigma_2(t) = 20\%$  and  $\rho_{1,2}(t) = 100\%$ :

$$w_1^*(t) = w_2^*(t) = 50\%$$

In  $t + 1$ , if the volatility of the first  $\sigma_1(t + 1) = 19,9\%$ , we obtain:

$$w_1^*(t + 1) = 100\% \text{ and } w_2^*(t + 1) = 0\%$$

# An example

3 assets with  $\sigma_1(t) = 20\%$ ,  $\sigma_2(t) = 22\%$  and  $\sigma_3(t) = 23\%$  and a uniform correlation  $\rho$ . We assume that the true correlation  $\rho$  is 90%.

Table: Optimal portfolios

		Estimated correlation					
		No short selling			With short selling		
Asset	EW	90%	85%	95%	90%	85%	95%
1	<b>33.33%</b>	95.65%	70.09%	100.00%	100.00%	70.09%	100.00%
2	<b>33.33%</b>	4.35%	23.78%	0.00%	17.61%	23.78%	36.82%
3	<b>33.33%</b>	0.00%	6.13%	0.00%	-17.61%	6.13%	-36.82%
Volatility	<b>20.93%</b>	20.00%	20.17%	20.00%	19.92%	20.17%	20.02%

Michaud (1989), *FAJ*:

The Markowitz Optimization Enigma: Is “**Optimized**” Optimal?

## On the importance of the information matrix

Let  $\mu$  and  $\Sigma$  be the vector of expected returns and the covariance matrix. Optimal solutions are of the following form:

$$w^* \propto \Sigma^{-1} \mu$$

In the case of the minimum-variance portfolio, the form is:

$$w^* \propto \Sigma^{-1} \mathbf{1}$$

The important quantity is  $\mathcal{I} = \Sigma^{-1}$ , which is called the information matrix.

# Which factors are important?

## Eigendecomposition of the information matrix

The eigendecomposition of  $\mathcal{I} = \Sigma^{-1}$  is the same as the one of  $\Sigma$ , but with reverse order of eigenvectors and inverse eigenvalues:

$$V_i(\mathcal{I}) = V_{n-i}(\Sigma)$$

$$\lambda_i(\mathcal{I}) = \frac{1}{\lambda_{n-i}(\Sigma)}$$

**Table:** Example with the previous covariance matrix (with correlation 90%)

Asset / Factor	Covariance matrix			Information matrix		
	1	2	3	1	2	3
1	52.88%	-13.02%	83.87%	83.87%	-13.02%	52.88%
2	58.56%	-65.93%	-47.16%	-47.16%	-65.93%	58.56%
3	61.44%	74.05%	-27.25%	-27.25%	74.05%	61.44%
Eigenvalues	0.1319	0.0051	0.0043	233.4190	197.1199	7.5790
% cumulated	93.4%	97.0%	100.0%	53.3%	98.3%	100.0%



# Solutions

Because the optimal solution depends principally on the last factors of the covariance matrix, we have to introduce some regularization techniques:

- regularization of the objective function by using resampling techniques
- regularization of the covariance matrix:
  - Factor analysis
  - Shrinkage methods
  - Random matrix theory
  - etc.
- regularization of the program specification by introducing some constraints

## Main result

We consider a universe of  $n$  assets. We denote by  $\mu$  the vector of their expected returns and by  $\Sigma$  the corresponding covariance matrix. We specify the optimization problem as follows:

$$\min \frac{1}{2} w^\top \Sigma w$$

$$\text{u.c.} \begin{cases} \mathbf{1}^\top w = 1 \\ \mu^\top w \geq \mu^* \\ w \in \mathbb{R}^n \cap \mathcal{C} \end{cases}$$

where  $w$  is the vector of weights in the portfolio and  $\mathcal{C}$  is the set of weights constraints. We define:

- the **unconstrained** portfolio  $w^*$  or  $w^*(\mu, \Sigma)$ :

$$\mathcal{C} = \mathbb{R}^n$$

- the **constrained** portfolio  $\tilde{w}$ :

$$\mathcal{C}(w^-, w^+) = \{w \in \mathbb{R}^n : w_i^- \leq w_i \leq w_i^+\}$$

## Theorem

Jagannathan and Ma (2003) show that the constrained portfolio is the solution of the unconstrained problem:

$$\tilde{w} = w^* \left( \tilde{\mu}, \tilde{\Sigma} \right)$$

with:

$$\begin{cases} \tilde{\mu} = \mu \\ \tilde{\Sigma} = \Sigma + (\lambda^+ - \lambda^-) \mathbf{1}^\top + \mathbf{1} (\lambda^+ - \lambda^-)^\top \end{cases}$$

where  $\lambda^-$  and  $\lambda^+$  are the Lagrange coefficients vectors associated to the lower and upper bounds.

⇒ Introducing weights constraints is equivalent to introduce some relative views (similar to the **Black-Litterman** approach).

## Proof for the global minimum-variance portfolio

We define the Lagrange function as  $f(w; \lambda_0) = \frac{1}{2} w^\top \Sigma w - \lambda_0 (\mathbf{1}^\top w - 1)$  with  $\lambda_0 \geq 0$ . The first order conditions are  $\Sigma w - \lambda_0 \mathbf{1} = 0$  and  $\mathbf{1}^\top w - 1 = 0$ . We deduce that the optimal solution is:

$$w^* = \lambda_0^* \Sigma^{-1} \mathbf{1} = \frac{1}{\mathbf{1}^\top \Sigma \mathbf{1}} \Sigma^{-1} \mathbf{1}$$

With weights constraints  $\mathcal{C}(w^-, w^+)$ , we have:

$$f(w; \lambda_0, \lambda^-, \lambda^+) = \frac{1}{2} w^\top \Sigma w - \lambda_0 (\mathbf{1}^\top w - 1) - \lambda^{-\top} (w - w^-) - \lambda^{+\top} (w^+ - w)$$

with  $\lambda_0 \geq 0$ ,  $\lambda_i^- \geq 0$  and  $\lambda_i^+ \geq 0$ . In this case, the first-order conditions becomes  $\Sigma w - \lambda_0 \mathbf{1} - \lambda^- + \lambda^+ = 0$  and  $\mathbf{1}^\top w - 1 = 0$ . We have:

$$\tilde{\Sigma} \tilde{w} = \left( \Sigma + (\lambda^+ - \lambda^-) \mathbf{1}^\top + \mathbf{1} (\lambda^+ - \lambda^-)^\top \right) \tilde{w} = \left( 2\tilde{\lambda}_0 - \tilde{w}^\top \Sigma \tilde{w} \right) \mathbf{1}$$

Because  $\tilde{\Sigma} \tilde{w}$  is a constant vector, it proves that  $\tilde{w}$  is the solution of the unconstrained optimisation problem with  $\lambda_0^* = \left( 2\tilde{\lambda}_0 - \tilde{w}^\top \Sigma \tilde{w} \right)$ .

# Examples

Table: Specification of the covariance matrix  $\Sigma$  (in %)

$\sigma_i$	$\rho_{i,j}$			
15.00	100.00			
20.00	10.00	100.00		
25.00	40.00	70.00	100.00	
30.00	50.00	40.00	80.00	100.00

Given these parameters, the **global minimum variance portfolio** is equal to:

$$w^* = \begin{pmatrix} 72.742\% \\ 49.464\% \\ -20.454\% \\ -1.753\% \end{pmatrix}$$

Table: Global minimum variance portfolio when  $w_i \geq 10\%$

$\tilde{w}_i$	$\lambda_i^-$	$\lambda_i^+$	$\tilde{\sigma}_i$	$\tilde{\rho}_{i,j}$			
56.195	0.000	0.000	15.000	100.000			
23.805	0.000	0.000	20.000	10.000	100.000		
10.000	1.190	0.000	19.671	10.496	58.709	100.000	
10.000	1.625	0.000	23.980	17.378	16.161	67.518	100.000

Table: Global minimum variance portfolio when  $0\% \leq w_i \leq 50\%$

$\tilde{w}_i$	$\lambda_i^-$	$\lambda_i^+$	$\tilde{\sigma}_i$	$\tilde{\rho}_{i,j}$			
50.000	0.000	1.050	20.857	100.000			
50.000	0.000	0.175	20.857	35.057	100.000		
0.000	0.175	0.000	24.290	46.881	69.087	100.000	
0.000	0.000	0.000	30.000	52.741	41.154	79.937	100.000

Table: MSR tangency portfolio when  $0\% \leq w_i \leq 40\%$  and  $sh^* = 0.5$

$\tilde{w}_i$	$\lambda_i^-$	$\lambda_i^+$	$\tilde{\sigma}_i$	$\tilde{\rho}_{i,j}$			
40.000	0.000	0.810	19.672	100.000			
40.000	0.000	0.540	22.539	37.213	100.000		
0.000	0.000	0.000	25.000	46.970	71.698	100.000	
20.000	0.000	0.000	30.000	51.850	43.481	80.000	100.000

We obtain:

$$\tilde{sh} = \begin{pmatrix} 0.381 \\ 0.444 \\ 0.5 \\ 0.5 \end{pmatrix}$$

# Euler decomposition of risk measures

Let  $\mathcal{R}(w_1, \dots, w_n)$  be a coherent convex risk measure. We have:

$$\mathcal{R}(w_1, \dots, w_n) = \sum_{i=1}^n \underbrace{w_i \cdot \frac{\partial \mathcal{R}(w_1, \dots, w_n)}{\partial w_i}}_{RC_i}$$

$RC_i$  is the risk contribution of the  $i^{\text{th}}$  asset: it is the product of its weight by its marginal risk.

Let us consider a set of **given** risk budgets  $\{RB_1, \dots, RB_n\}$ , the risk-budgeted portfolio is defined by:

$$\left\{ \begin{array}{l} RC_1(w_1, \dots, w_n) = RB_1 \\ \vdots \\ RC_i(w_1, \dots, w_n) = RB_i \\ \vdots \\ RC_n(w_1, \dots, w_n) = RB_n \end{array} \right.$$



# When the risk measure is the volatility of the portfolio

Let  $\Sigma$  and  $w$  be the covariance matrix and the portfolio weights. We have:

$$\mathcal{R}(w) = \sigma(w) = \sqrt{w^\top \Sigma w}$$

We deduce that:

$$\frac{\partial \mathcal{R}(w)}{\partial w} = \frac{\Sigma w}{\sqrt{w^\top \Sigma w}}$$

The risk contribution of the  $i^{\text{th}}$  asset is then:

$$RC_i = w_i \cdot \frac{(\Sigma w)_i}{\sqrt{w^\top \Sigma w}}$$

We verify that this risk measure is convex:

$$\sum_{i=1}^n RC_i = \sum_{i=1}^n w_i \cdot \frac{(\Sigma w)_i}{\sqrt{w^\top \Sigma w}} = w^\top \frac{\Sigma w}{\sqrt{w^\top \Sigma w}} = \sqrt{w^\top \Sigma w} = \mathcal{R}(w)$$

## Illustration

- 3 assets
- Volatilities are respectively 20%, 30% and 15%
- Correlations are set to 60% between the 1<sup>st</sup> asset and the 2<sup>nd</sup> asset and 10% between the first two assets and the 3<sup>rd</sup> asset

The marginal risk for the first asset is:

$$\lim_{\varepsilon \rightarrow 0} \frac{\sigma(w_1 + \varepsilon, w_2, w_3) - \sigma(w_1, w_2, w_3)}{(w_1 + \varepsilon) - w_1}$$

If  $\varepsilon = 1\%$ , we have:

$$\frac{\partial \mathcal{R}(x)}{\partial w_1} \simeq \frac{16.72\% - 16.54\%}{1\%} = 18.01\%$$

Traditional approach

Asset	Weight	Marginal Risk	Risk Contribution	
			Absolute	Relative
1	50.00%	17.99%	9.00%	54.40%
2	25.00%	25.17%	6.29%	38.06%
2	25.00%	4.99%	1.25%	7.54%
Volatility			16.54%	

Risk budgeting approach

Asset	Weight	Marginal Risk	Risk Contribution	
			Absolute	Relative
1	41.62%	16.84%	7.01%	50.00%
2	15.79%	22.19%	3.51%	25.00%
2	42.58%	8.23%	3.51%	25.00%
Volatility			14.02%	

ERC approach

Asset	Weight	Marginal Risk	Risk Contribution	
			Absolute	Relative
1	30.41%	15.15%	4.61%	33.33%
2	20.28%	22.73%	4.61%	33.33%
2	49.31%	9.35%	4.61%	33.33%
Volatility			13.82%	

# Definition

The Euler decomposition gives us:

$$\sigma(w) = \sum_{i=1}^n w_i \times \frac{\partial \sigma(w)}{\partial w_i} = \sum_{i=1}^n RC_i$$

The ERC portfolio is the risk-balanced portfolio such that the risk contribution is the same for all assets of the portfolio:

$$RC_i = RC_j \quad \text{for all } i, j$$

The ERC portfolio is then the solution of the following non-linear system:

$$\left\{ \begin{array}{l} w_2 \times (\Sigma w)_2 = w_1 \times (\Sigma w)_1 \\ w_3 \times (\Sigma w)_3 = w_1 \times (\Sigma w)_1 \\ \vdots \\ w_n \times (\Sigma w)_n = w_1 \times (\Sigma w)_1 \\ w_1 + w_2 + \dots + w_n = 1 \\ w_1 > 0, w_2 > 0, \dots, w_n > 0 \end{array} \right.$$

# Properties

Consider the following optimization problem:

$$w^*(c) = \arg \min \sqrt{w^\top \Sigma w}$$

$$\text{u.c.} \quad \begin{cases} \sum_{i=1}^n \ln w_i \geq c \\ \mathbf{1}^\top w = 1 \\ \mathbf{0} \leq w \leq \mathbf{1} \end{cases}$$

We have  $w^*(-\infty) = w_{\text{mv}}$  and  $w^*(-n \ln n) = w_{1/n}$ . The ERC portfolio corresponds to a particular value of  $c$  such that  $-\infty \leq c \leq -n \ln n$ .

- 1 The solution of the ERC problem exists and is **unique**.
- 2 We also obtain the following inequality:

$$\sigma_{\text{mv}} \leq \sigma_{\text{erc}} \leq \sigma_{1/n}$$

because if  $c_1 \leq c_2$ , we have  $\sigma(w^*(c_1)) \leq \sigma(w^*(c_2))$ . The ERC portfolio may be viewed as a portfolio “between” the  $1/n$  portfolio and the minimum-variance portfolio.

- 3 The ERC portfolio is a form of variance-minimizing portfolio subject to a constraint of sufficient diversification in terms of weights.

- **If the correlations are the same**, the solution is:

$$w_i = \frac{\sigma_i^{-1}}{\sum_{j=1}^n \sigma_j^{-1}}$$

The weight allocated to each component  $i$  is given by the ratio of the inverse of its volatility with the harmonic average of the volatilities.

- **If the volatilities are the same**, we have:

$$w_i \propto \left( \sum_{k=1}^n w_k \rho_{ik} \right)^{-1}$$

The weight of the asset  $i$  is proportional to the inverse of the weighted average of correlations of component  $i$  with other components.

- **In the general case**, we obtain:

$$w_i \propto \beta_i^{-1}$$

The weight of the asset  $i$  is proportional to the inverse of its beta.

- The ERC portfolio is the tangency portfolio if all the assets have the same Sharpe ratio and if the correlation is uniform (one-factor model).
- Let us consider the minimum variance portfolio with a constant correlation matrix  $C_n(\rho)$ . The solution is:

$$w_i = \frac{-((n-1)\rho + 1)\sigma_i^{-2} + \rho \sum_{j=1}^n (\sigma_i \sigma_j)^{-1}}{\sum_{k=1}^n \left( -((n-1)\rho + 1)\sigma_k^{-2} + \rho \sum_{j=1}^n (\sigma_k \sigma_j)^{-1} \right)}$$

The lower bound of  $C_n(\rho)$  is achieved for  $\rho = -(n-1)^{-1}$  and we have:

$$w_i = \frac{\sum_{j=1}^n (\sigma_i \sigma_j)^{-1}}{\sum_{k=1}^n \sum_{j=1}^n (\sigma_k \sigma_j)^{-1}} = \frac{\sigma_i^{-1}}{\sum_{k=1}^n \sigma_k^{-1}} \rightarrow \text{erc}$$

- The ERC portfolio minimizes the Gini and Herfindal indexes applied to the risk measure.

# Pros and cons of market-cap indexation

## Pros of market-cap indexation

- A convenient and **recognized approach** to participate to broad equity markets.
- **Management simplicity**: low turnover & transaction costs.

## Cons of market-cap indexation

- Trend-following strategy: momentum bias leads to bubble risk exposure as weight of best performers ever increases.  
⇒ Mid 2007, financial stocks represent 40% of the Eurostoxx 50 index.
- Growth bias as high valuation multiples stocks weight more than low-multiple stocks with equivalent realised earnings.  
⇒ Mid 2000, the 8 stocks of the technology/telecom sectors represent 35% of the Eurostoxx 50 index.  
⇒ 2<sup>1</sup>/<sub>2</sub> years later after the dot.com bubble, these two sectors represent 12%.
- Concentrated portfolios.  
⇒ The top 100 market caps of the S&P 500 account for around 70%.
- Lack of risk diversification and high drawdown risk: no portfolio construction rules leads to concentration issues (e.g. sectors, stocks).

# Alternative-weighted indexation

Alternative-weighted indexation aims at building passive indexes where the weights are not based on market capitalization.

Two sets of responses:

- ① Fundamental indexation  $\Rightarrow$  promising **alpha**
  - ① Dividend yield indexation
  - ② RAFI indexation
- ② Risk-based indexation  $\Rightarrow$  promising **diversification**
  - ① Equally weighted ( $1/n$ )
  - ② Minimum-variance portfolio
  - ③ ERC portfolio
  - ④ MDP/MSR portfolio



# Risk-based methods

## Equally-weighted (1/n)

- Weights are equal
- Easy to understand
- Contrarian strategy with a take-profit scheme
- The least concentrated in terms of weights
- Do not depend on risks

## Most Diversified Portfolio (MDP)

- Also known as the Max Sharpe Ratio (MSR) portfolio of EDHEC
- Based on the assumption that sharpe ratio is equal for all stocks
- It is the tangency portfolio if the previous assumption is verified
- Sensitive to the covariance matrix

## Minimum-variance (MV)

- Low volatility portfolio
- The only optimal portfolio not depending on expected returns assumptions
- Good out of sample performance
- Concentrated portfolios
- Sensitive to the covariance matrix

## Equal-Risk Contribution (ERC)

- Risk contributions are equal
- Highly diversified portfolios
- Less sensitive to the covariance matrix (than the MV and MDP portfolios)
- Not efficient for universe with a large number of stocks (equivalent to the 1/n portfolio)

## Comparison of the 4 Methods

### In terms of bets

$$\begin{aligned} \exists i : w_i = 0 & \quad (\text{MV} - \text{MDP}) \\ \forall i : w_i \neq 0 & \quad (1/n - \text{ERC}) \end{aligned}$$

### In terms of risk factors

$$\begin{aligned} w_i = w_j & \quad (1/n) \\ \frac{\partial \sigma(w)}{\partial w_i} = \frac{\partial \sigma(w)}{\partial w_j} & \quad (\text{MV}) \\ w_i \times \frac{\partial \sigma(w)}{\partial w_i} = w_j \times \frac{\partial \sigma(w)}{\partial w_j} & \quad (\text{ERC}) \\ \frac{1}{\sigma_i} \times \frac{\partial \sigma(w)}{\partial w_i} = \frac{1}{\sigma_j} \times \frac{\partial \sigma(w)}{\partial w_j} & \quad (\text{MDP}) \end{aligned}$$

# Application to the Eurostoxx 50 index

Table: Composition in % (January 2010)

	CW	MV	ERC	MDP	1/n	MV 10%	MDP 10%	MV 5%	MDP 5%		CW	MV	ERC	MDP	1/n	MV 10%	MDP 10%	MV 5%	MDP 5%
TOTAL	6.1		2.1		2			5.0		RWE AG (NEU)	1.7	2.7	2.7		2	7.0		5.0	
BANCO SANTANDER	5.8		1.3		2					ING GROEP NV	1.6		0.8	0.4	2				
TELEFONICA SA	5.0	31.2	3.5		2	10.0		5.0	5.0	DANONE	1.6	1.9	3.4	1.8	2	8.7	3.3	5.0	5.0
SANOFI-AVENTIS	3.6	12.1	4.5	15.5	2	10.0	10.0	5.0	5.0	IBERDROLA SA	1.6		2.5		2	5.1		5.0	1.2
E.ON AG	3.6		2.1		2				1.4	ENEL	1.6		2.1		2			5.0	2.9
BNP PARIBAS	3.4		1.1		2					VIVENDI SA	1.6	2.8	3.1	4.5	2	10.0	5.9	5.0	5.0
SIEMENS AG	3.2		1.5		2					ANHEUSER-BUSCH INB	1.6	0.2	2.7	10.9	2	2.1	10.0	5.0	5.0
BBVA(BILB-VIZ-ARG)	2.9		1.4		2					ASSIC GENERALI SPA	1.6		1.8		2				
BAYER AG	2.9		2.6	3.7	2	2.2	5.0	5.0	5.0	AIR LIQUIDE(L')	1.4		2.1		2			5.0	
ENI	2.7		2.1		2					MUENCHENER RUECKVE	1.3		2.1	2.1	2		3.1	5.0	5.0
GDF SUEZ	2.5		2.6	4.5	2		5.4	5.0	5.0	SCHNEIDER ELECTRIC	1.3		1.5		2				
BASF SE	2.5		1.5		2					CARREFOUR	1.3	1.0	2.7	1.3	2	3.7	2.5	5.0	5.0
ALLIANZ SE	2.4		1.4		2					VINCI	1.3		1.6		2				
UNICREDIT SPA	2.3		1.1		2					LVMH MOET HENNESSY	1.2		1.8		2				
SOC GENERALE	2.2		1.2	3.9	2		3.7		5.0	PHILIPS ELEC(KON)	1.2		1.4		2				
UNILEVER NV	2.2	11.4	3.7	10.8	2	10.0	10.0	5.0	5.0	L'OREAL	1.1	0.8	2.8		2	5.5		5.0	5.0
FRANCE TELECOM	2.1	14.9	4.1	10.2	2	10.0	10.0	5.0	5.0	CIE DE ST-GOBAIN	1.0		1.1		2				
NOKIA OYJ	2.1		1.8	4.5	2		4.8		5.0	REPSOL YPF SA	0.9		2.0		2			5.0	
DAIMLER AG	2.1		1.3		2					CRH	0.8		1.7	5.1	2		5.2		5.0
DEUTSCHE BANK AG	1.9		1.0		2					CREDIT AGRICOLE SA	0.8		1.1		2				
DEUTSCHE TELEKOM	1.9		3.2	2.6	2	5.7	3.7	5.0	5.0	DEUTSCHE BOERSE AG	0.7		1.5		2				1.9
INTESA SANPAOLO	1.9		1.3		2					TELECOM ITALIA SPA	0.7		2.0		2				2.5
AXA	1.8		1.0		2					ALSTOM	0.6		1.5		2				
ARCELORMITTAL	1.8		1.0		2					AEGON NV	0.4		0.7		2				
SAP AG	1.8	21.0	3.4	11.2	2	10.0	10.0	5.0	5.0	VOLKSWAGEN AG	0.2		1.8	7.1	2		7.4		5.0
Total of components	50	11	50	17	50	14	16	20	23										

# Application to the Eurostoxx 50 index

Figure: Performance of the ERC Eurozone Index (Ticker: SGIXERCE Index)



# Justification of diversified funds

## Investor Profiles

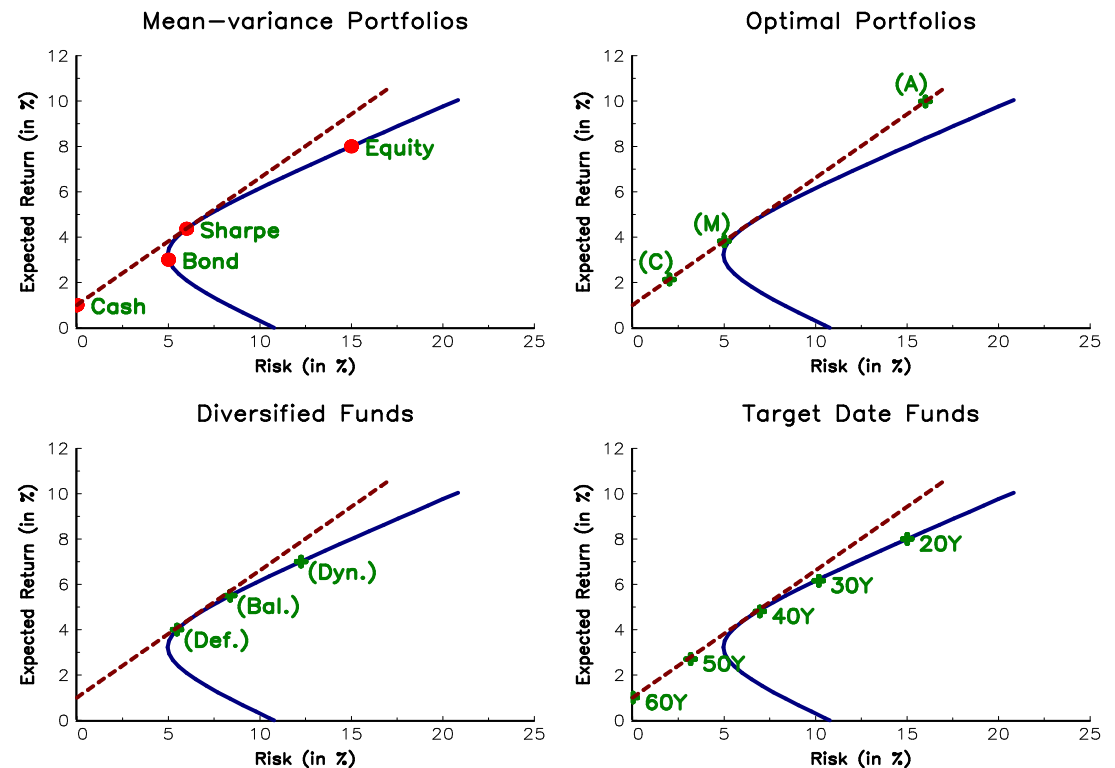
- 1 **Moderate** (medium risk tolerance)
- 2 **Conservative** (low risk tolerance)
- 3 **Aggressive** (high risk tolerance)

## Fund Profiles

- 1 **Defensive** (80% bonds and 20% equities)
- 2 **Balanced** (50% bonds and 50% equities)
- 3 **Dynamic** (20% bonds and 80% equities)

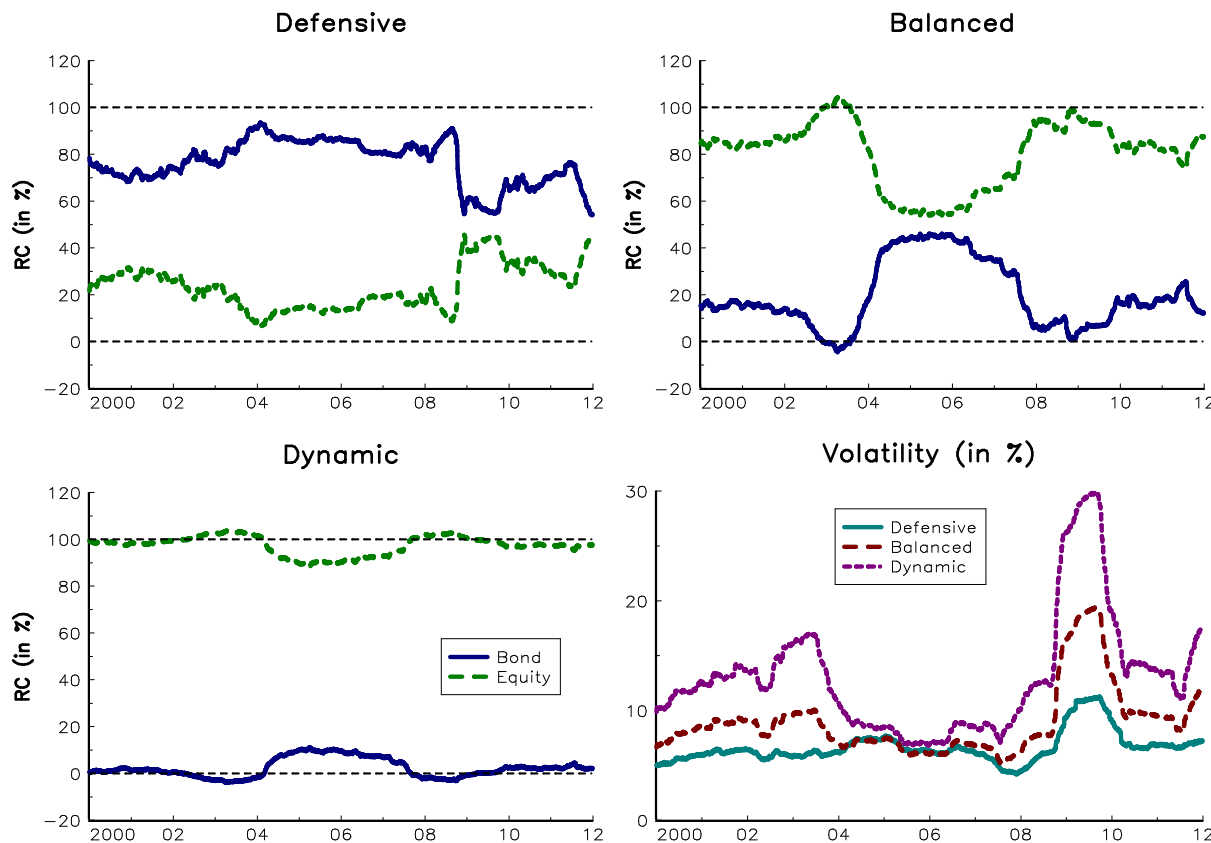
## Relationship with portfolio theory?

Figure: The asset allocation puzzle



# What type of diversification offer diversified funds?

Figure: Risk contribution of diversified funds<sup>a</sup>



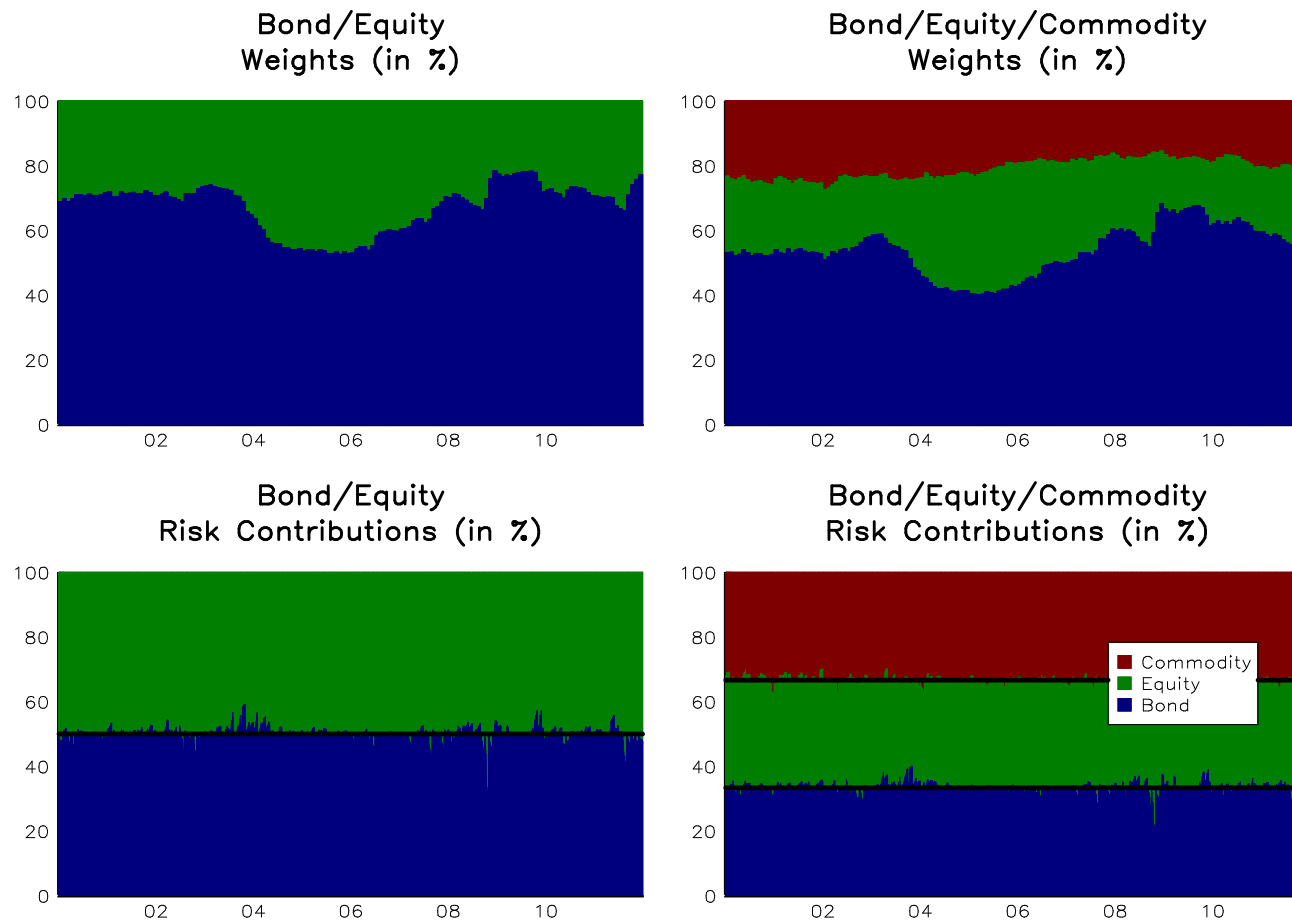
<sup>a</sup>Backtest with CG WGBI Index and MSCI World

Diversified funds  
=  
Marketing idea?

- Deleverage of an equity exposure
- Diversification in weights  $\neq$  Risk diversification
- No mapping between fund profiles and volatility profiles
- No mapping between fund profiles and investor profiles

# ERC diversified funds

Figure: Weights and risk contributions of ERC funds<sup>2</sup>



<sup>2</sup>Backtest with CG WGBI Index, MSCI World and DJ UBS Commodity Index

# Risk parity funds

## Definition

A risk parity fund is an ERC strategy on multi-assets classes.

## Some examples

- AQR Capital Management
- Bridgewater
- Invesco
- Lyxor Asset Management
- PanAgora Asset Management
- Wegelin Asset Management



# Statistical measures of concentration

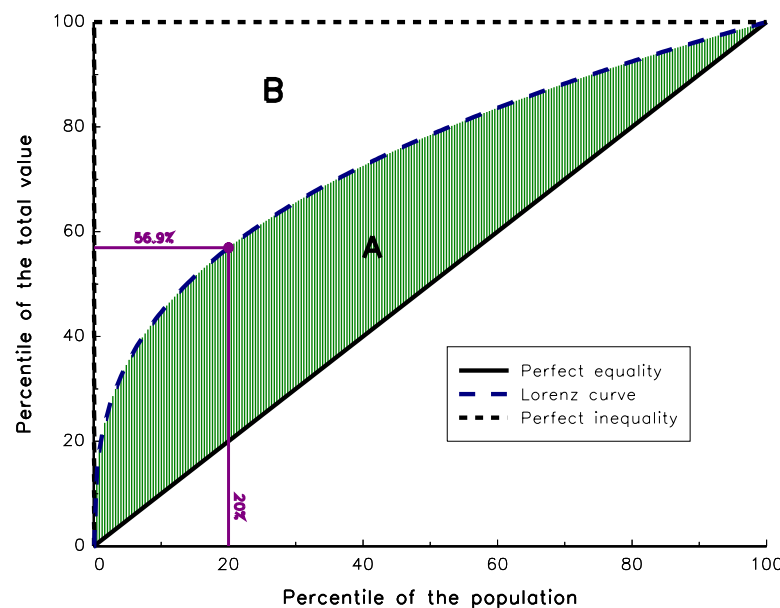
- The Lorenz curve  $\mathcal{L}(x)$   
 It is a graphical representation of the concentration. It represents the cumulative weight of the first  $x\%$  most representative stocks.

- The Gini coefficient  
 It is a dispersion measure based on the Lorenz curve:

$$G = \frac{A}{A+B} = 2 \int_0^1 \mathcal{L}(x) dx - 1$$

$G$  takes the value 1 for a perfectly concentrated portfolio and 0 for the equally-weighted portfolio.

- The risk concentration of a portfolio is analyzed using Lorenz curve and Gini coefficient applied to risk contributions.



# Diversification of multi-assets classes funds

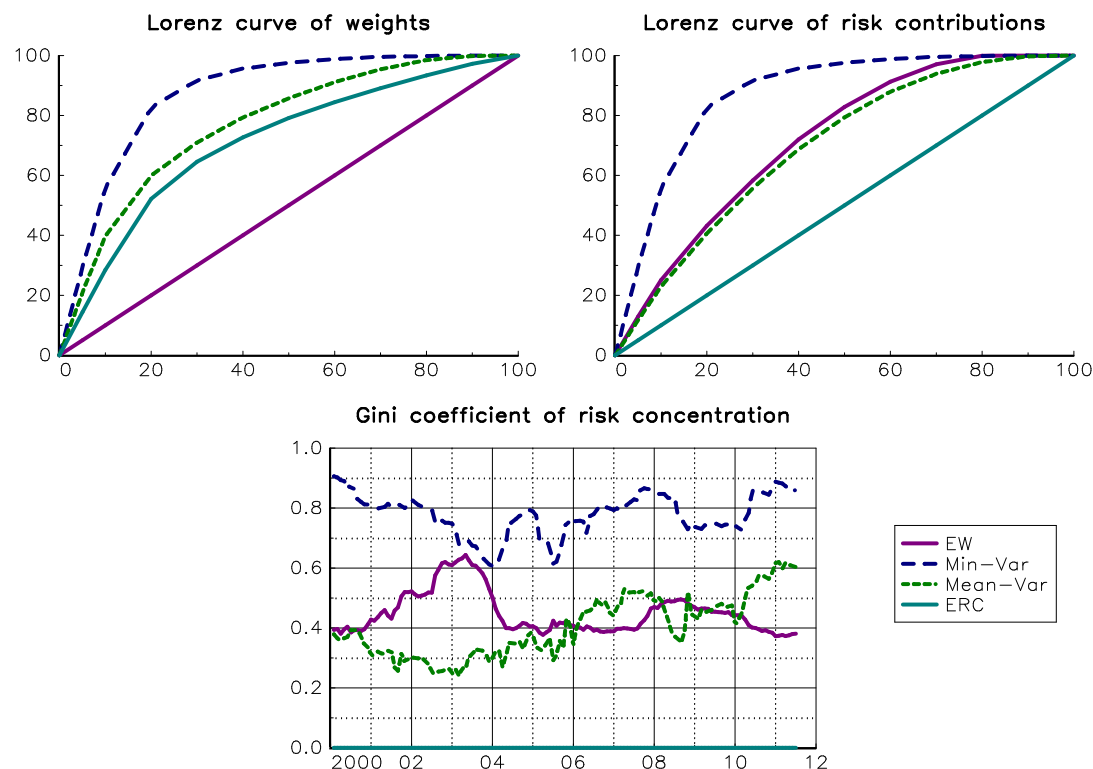
Backtest (monthly rebalancing) with 10 asset classes<sup>a</sup>:

- EuroStoxx, S&P 500, TOPIX, MSCI EM
- EuroMTS 10-15Y, EuroMTS Inflation, JPMorgan EMBI
- GSCI, GOLD, EPRA/NAREIT Dev. Europe

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<sup>a</sup> $\text{Vol}(\text{Mean-Var}) = \text{Vol}(\text{ERC})$

Figure: Concentration statistics



# Diversification of multi-assets classes funds

Table: Range of weights and risk contributions

		EW		Min-Var		Mean-Var		ERC	
		min	max	min	max	min	max	min	max
Weights	Eurostoxx	10.0%	10.0%	0.0%	5.6%	0.0%	10.3%	2.3%	7.4%
	S&P 500	10.0%	10.0%	0.0%	5.9%	0.0%	18.2%	2.7%	8.8%
	TOPIX	10.0%	10.0%	0.0%	8.5%	3.5%	17.4%	3.1%	8.8%
	MSCI EM	10.0%	10.0%	0.0%	2.3%	0.0%	4.0%	1.7%	5.0%
	EMTS 10/15	10.0%	10.0%	0.0%	39.0%	14.7%	65.7%	13.7%	35.7%
	EMTS INF	10.0%	10.0%	34.3%	84.5%	0.0%	37.5%	18.7%	37.0%
	EMBI	10.0%	10.0%	0.0%	48.3%	0.0%	11.2%	6.5%	18.0%
	GSCI	10.0%	10.0%	0.0%	3.7%	0.7%	12.2%	2.8%	8.2%
	GOLD	10.0%	10.0%	0.0%	6.5%	4.5%	22.6%	4.2%	11.7%
	RE	10.0%	10.0%	0.0%	18.8%	0.8%	14.4%	2.9%	12.1%
RC	Eurostoxx	10.9%	37.1%	0.0%	5.6%	0.0%	21.2%	10.0%	10.0%
	S&P 500	7.5%	21.7%	0.0%	5.9%	0.0%	20.2%	10.0%	10.0%
	TOPIX	5.8%	18.4%	0.0%	8.5%	9.2%	28.6%	10.0%	10.0%
	MSCI EM	13.7%	27.9%	0.0%	2.3%	0.0%	18.3%	10.0%	10.0%
	EMTS 10/15	-2.5%	2.8%	0.0%	39.0%	9.2%	34.5%	10.0%	10.0%
	EMTS INF	-2.0%	1.5%	34.3%	84.5%	0.0%	11.9%	10.0%	10.0%
	EMBI	1.5%	8.8%	0.0%	48.3%	0.0%	9.3%	10.0%	10.0%
	GSCI	5.4%	22.0%	0.0%	3.7%	1.4%	22.6%	10.0%	10.0%
	GOLD	-3.7%	13.7%	0.0%	6.5%	7.4%	30.4%	10.0%	10.0%
	RE	3.7%	18.7%	0.0%	18.8%	1.3%	19.7%	10.0%	10.0%
Turnover		0%		101%		125%		42%	

⇒ High turnover of min- and mean-variance portfolios (stability issue)

⇒ ERC = risk-balanced dynamic allocation with moderate turnover



# Bond portfolios management

- 1 Cap-weighted indexation for equities  $\Rightarrow$  debt-weighted indexation for bonds
- 2 Fund management driven by the search of yield

$\Rightarrow$  **Time to rethink bond indexes?** (Toloui, 2010)

# Bond portfolios management

## Debt weighting

It is defined by<sup>a</sup>:

$$w_i = \frac{\text{DEBT}_i}{\sum_{i=1}^n \text{DEBT}_i}$$

<sup>a</sup>Two forms of debt-weighting are considered : DEBT (with the 11 countries) and DEBT\* (without Greece after July 2010). This last one corresponds to the weighting scheme of the EGBI index.

## Alternative weighting

- 1 Fundamental indexation  
The GDP-weighting is defined by:

$$w_i = \frac{\text{GDP}_i}{\sum_{i=1}^n \text{GDP}_i}$$

- 2 Risk-based indexation  
The DEBT-RB and GDP-RB weightings are defined by:

$$\text{RB}_i = \frac{\text{DEBT}_i}{\sum_{i=1}^n \text{DEBT}_i}$$

$$\text{RB}_i = \frac{\text{GDP}_i}{\sum_{i=1}^n \text{GDP}_i}$$

## Choosing the right measure of credit risk

- Volatility of price returns  $\neq$  a good measure of credit risk
- Correlation of price returns  $\neq$  a good measure of contagion
- A better measure is the yield spread, but it is difficult to compute because it is difficult to define the reference (risk-free) rate.

$\Rightarrow$  One of the best measure is the CDS spread (it does not depend on the currency, the yield curve or the duration).

### The CDS model

Let  $S_i(t)$  be the spread of the  $i^{\text{th}}$  issuer. We have:

$$dS_i(t) = \sigma_i^S \cdot S_i(t) \cdot dW_i(t)$$

Moreover, we assume that the correlation between the brownian motions  $W_i(t)$  and  $W_j(t)$  is  $\Gamma_{i,j}$ .

# Computing the credit risk measure of a bond portfolio

Let  $w = (w_1, \dots, w_n)$  be the weights of bonds in the portfolio. The risk measure is:

$$\mathcal{R}(w) = \sqrt{w^\top \Sigma w} = \sqrt{\sum_{i=1}^n \sum_{j=1}^n w_i w_j \Sigma_{i,j}}$$

with  $\Sigma_{i,j} = \Gamma_{i,j} \cdot \sigma_i^B \cdot \sigma_j^B$  and  $\sigma_i^B = D_i \cdot \sigma_i^S \cdot S_i(t)$ , where  $D_i$  is the duration of the bond  $i$ ,  $\sigma_i^S$  is the CDS volatility of the corresponding issuer,  $S_i(t)$  is the CDS level and  $\Gamma_{i,j}$  is the correlation between the CDS relative variations of issuers corresponding to the bonds  $i$  and  $j$ .

$\mathcal{R}(w)$  is the volatility of the CDS basket which would perfectly hedge the credit risk of the bond portfolio.

$\mathcal{R}(w)$  depends on 3 “CDS” parameters  $S_i(t)$ ,  $\sigma_i^S$  and  $\Gamma_{i,j}$  and two “portfolio” parameters  $w_i$  and  $D_i$ .

# Statistics as of December 1<sup>st</sup>, 2011

Table: CDS levels  $S_i(t)$ , volatilities  $\sigma_i^S$  and correlations  $\Gamma_{i,j}$

Country	Spread	Vol.	AT	BE	FI	FR	DE	GR	IE	IT	NL	PT	ES
Austria	184	68.4%	100%										
Belgium	299	72.7%	78%	100%									
Finland	69	64.6%	72%	69%	100%								
France	192	69.8%	81%	79%	70%	100%							
Germany	98	64.1%	81%	74%	70%	79%	100%						
Greece	6,000	63.3%	26%	36%	27%	26%	28%	100%					
Ireland	702	52.2%	63%	71%	56%	65%	66%	43%	100%				
Italy	467	73.3%	72%	85%	67%	73%	69%	38%	72%	100%			
Netherlands	105	65.1%	78%	76%	76%	78%	83%	32%	64%	71%	100%		
Portugal	1,048	55.3%	60%	73%	52%	62%	59%	44%	82%	75%	58%	100%	
Spain	390	70.6%	72%	79%	60%	69%	65%	32%	71%	80%	64%	70%	100%



## Defining the risk contribution

Our credit risk measure  $\mathcal{R}(w) = \sqrt{w^\top \Sigma w}$  is a convex risk measure. It means that:

$$\begin{aligned} \mathcal{R}(w_1, \dots, w_n) &= \sum_{i=1}^n w_i \cdot \frac{\partial \mathcal{R}(w_1, \dots, w_n)}{\partial w_i} \\ &= \sum_{i=1}^n RC_i \end{aligned}$$

We can then decompose the risk measure exactly by  $n$  individual sources of risk.

The risk contribution  $RC_i$  is an increasing function of the parameters  $D_i$ ,  $S_i(t)$  and  $\sigma_i^S$ .

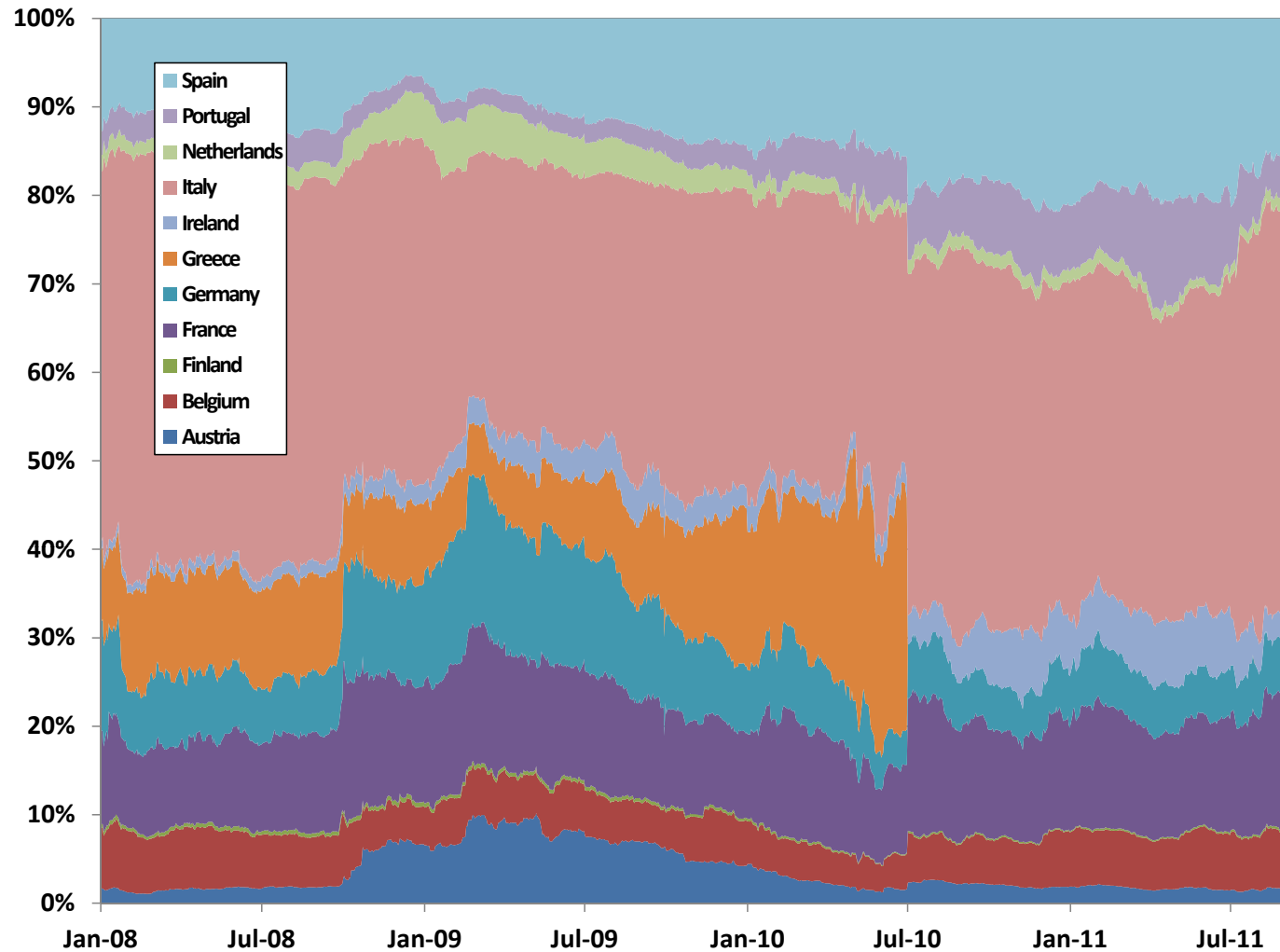
# Some results for the EGBI index

Figure: EGBI weights and risk contributions

Country	July-08		July-09		July-10		July-11		September-11	
	Weights	RC	Weights	RC	Weights	RC	Weights	RC	Weights	RC
Austria	4.1%	1.7%	3.6%	7.7%	4.1%	2.3%	4.3%	1.5%	4.3%	1.8%
Belgium	6.2%	6.1%	6.5%	5.1%	6.3%	5.7%	6.4%	6.5%	6.4%	6.7%
Finland	1.2%	0.4%	1.3%	0.5%	1.3%	0.2%	1.6%	0.2%	1.6%	0.3%
France	20.5%	9.8%	20.4%	13.2%	22.2%	15.1%	23.1%	13.3%	23.1%	15.5%
Germany	24.4%	6.1%	22.3%	13.0%	22.9%	6.0%	22.1%	5.3%	22.1%	5.5%
Greece	4.9%	11.4%	5.4%	8.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Ireland	1.0%	1.3%	1.5%	4.3%	2.1%	3.3%	1.4%	5.4%	1.4%	2.7%
Italy	22.1%	45.2%	22.4%	29.5%	23.4%	38.7%	23.1%	38.5%	23.1%	46.3%
Netherlands	5.3%	1.7%	5.3%	4.1%	6.1%	1.6%	6.2%	1.2%	6.2%	1.5%
Portugal	2.4%	3.9%	2.3%	2.3%	2.1%	6.3%	1.6%	6.6%	1.6%	4.4%
Spain	7.8%	12.4%	9.1%	11.8%	9.6%	20.9%	10.3%	21.3%	10.3%	15.5%
Sovereign Risk	0.70%		2.59%		6.12%		4.02%		8.12%	

# Some results for the EGBI index

## Evolution of risk contributions



# GDP indexation

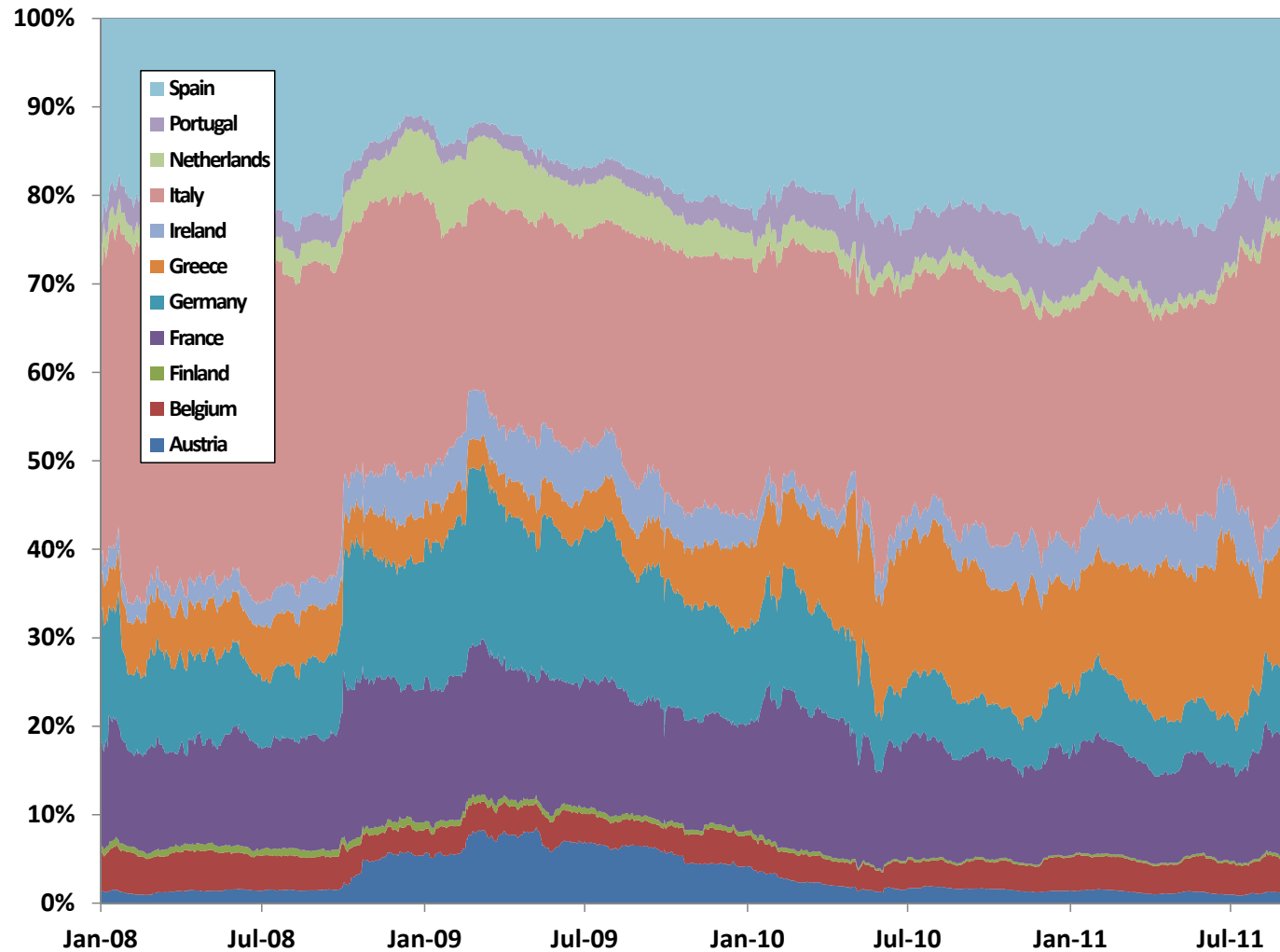
Figure: Weights and risk contributions of the GDP indexation

Country	July-08		July-09		July-10		July-11		September-11	
	GDP	RC	GDP	RC	GDP	RC	GDP	RC	GDP	RC
Austria	3.1%	1.4%	3.1%	7.0%	3.1%	1.7%	3.2%	1.0%	3.2%	1.3%
Belgium	3.8%	4.0%	3.8%	3.2%	3.9%	3.3%	4.0%	3.5%	4.0%	4.0%
Finland	2.0%	0.8%	1.9%	0.7%	2.0%	0.3%	2.1%	0.3%	2.1%	0.3%
France	21.2%	11.2%	21.5%	14.9%	21.4%	13.4%	21.5%	10.6%	21.5%	13.8%
Germany	27.4%	7.6%	27.2%	17.0%	27.7%	6.7%	27.9%	5.8%	27.9%	6.7%
Greece	2.6%	6.2%	2.7%	4.4%	2.6%	15.7%	2.4%	19.8%	2.4%	13.8%
Ireland	2.0%	3.0%	1.9%	5.6%	1.8%	2.6%	1.7%	5.9%	1.7%	3.3%
Italy	17.4%	37.5%	17.3%	23.5%	17.2%	25.8%	17.0%	23.9%	17.0%	32.6%
Netherlands	6.5%	2.5%	6.5%	5.3%	6.5%	1.6%	6.6%	1.2%	6.6%	1.6%
Portugal	1.9%	3.3%	1.9%	2.0%	1.9%	5.3%	1.9%	6.7%	1.9%	5.1%
Spain	12.0%	22.6%	12.0%	16.5%	11.8%	23.7%	11.8%	21.4%	11.8%	17.5%
Sovereign Risk	0.64%		2.47%		6.59%		4.56%		8.26%	

⇒ Debt and GDP indexations produces similar sovereign credit risk measures.

# GDP indexation

## Evolution of risk contributions



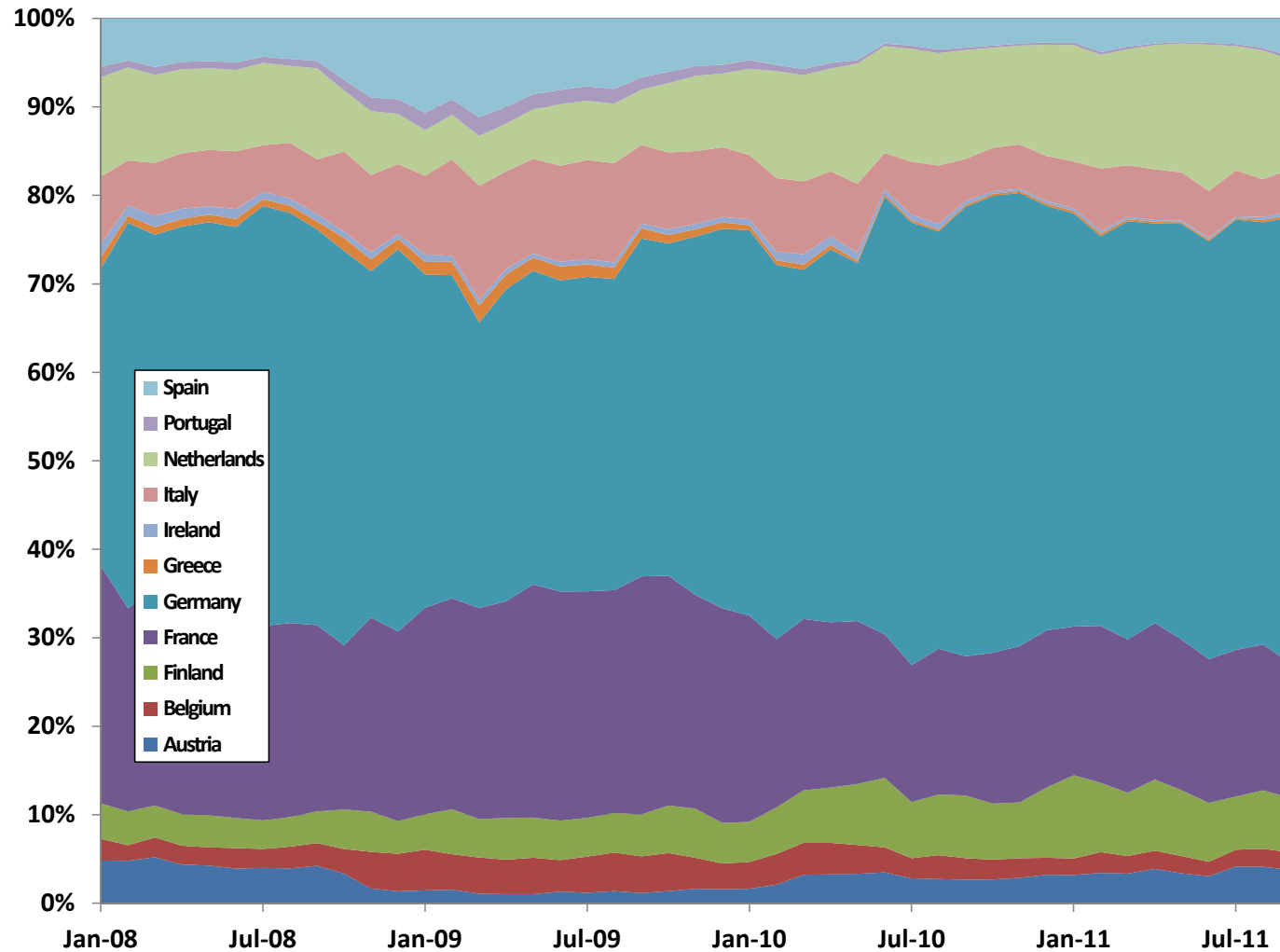
# GDP-RB indexation

Figure: Weights and risk contributions of the GDP-RB indexation

Country	July-08		July-09		July-10		July-11		September-11	
	RC	Weights	RC	Weights	RC	Weights	RC	Weights	RC	Weights
Austria	3.1%	3.9%	3.1%	1.2%	3.1%	2.9%	3.2%	4.2%	3.2%	3.8%
Belgium	3.8%	2.1%	3.8%	4.1%	3.9%	2.2%	4.0%	1.9%	4.0%	2.0%
Finland	2.0%	3.2%	1.9%	4.4%	2.0%	6.3%	2.1%	6.0%	2.1%	6.1%
France	21.2%	22.0%	21.5%	25.6%	21.4%	15.5%	21.5%	16.5%	21.5%	15.3%
Germany	27.4%	47.8%	27.2%	35.5%	27.7%	50.0%	27.9%	48.7%	27.9%	50.2%
Greece	2.6%	0.7%	2.7%	1.4%	2.6%	0.2%	2.4%	0.2%	2.4%	0.3%
Ireland	2.0%	0.8%	1.9%	0.6%	1.8%	0.6%	1.7%	0.2%	1.7%	0.5%
Italy	17.4%	5.3%	17.3%	11.2%	17.2%	6.0%	17.0%	5.2%	17.0%	4.7%
Netherlands	6.5%	9.2%	6.5%	6.7%	6.5%	12.8%	6.6%	14.0%	6.6%	12.5%
Portugal	1.9%	0.7%	1.9%	1.6%	1.9%	0.4%	1.9%	0.2%	1.9%	0.4%
Spain	12.0%	4.2%	12.0%	7.7%	11.8%	3.1%	11.8%	2.9%	11.8%	4.2%
Sovereign Risk	0.39%		2.10%		3.25%		1.91%		4.13%	

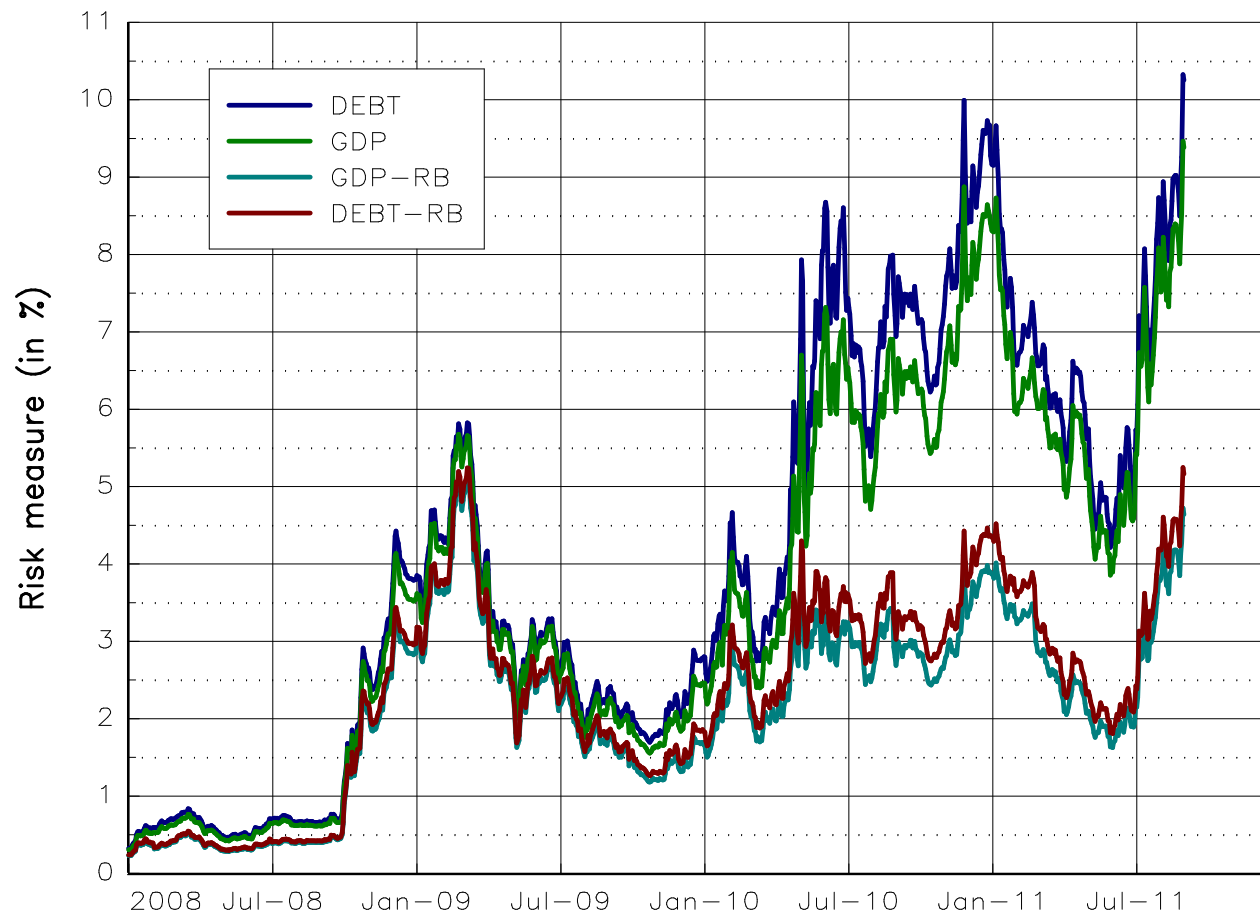
# GDP-RB indexation

## Evolution of weights



# Comparison of the indexing schemes

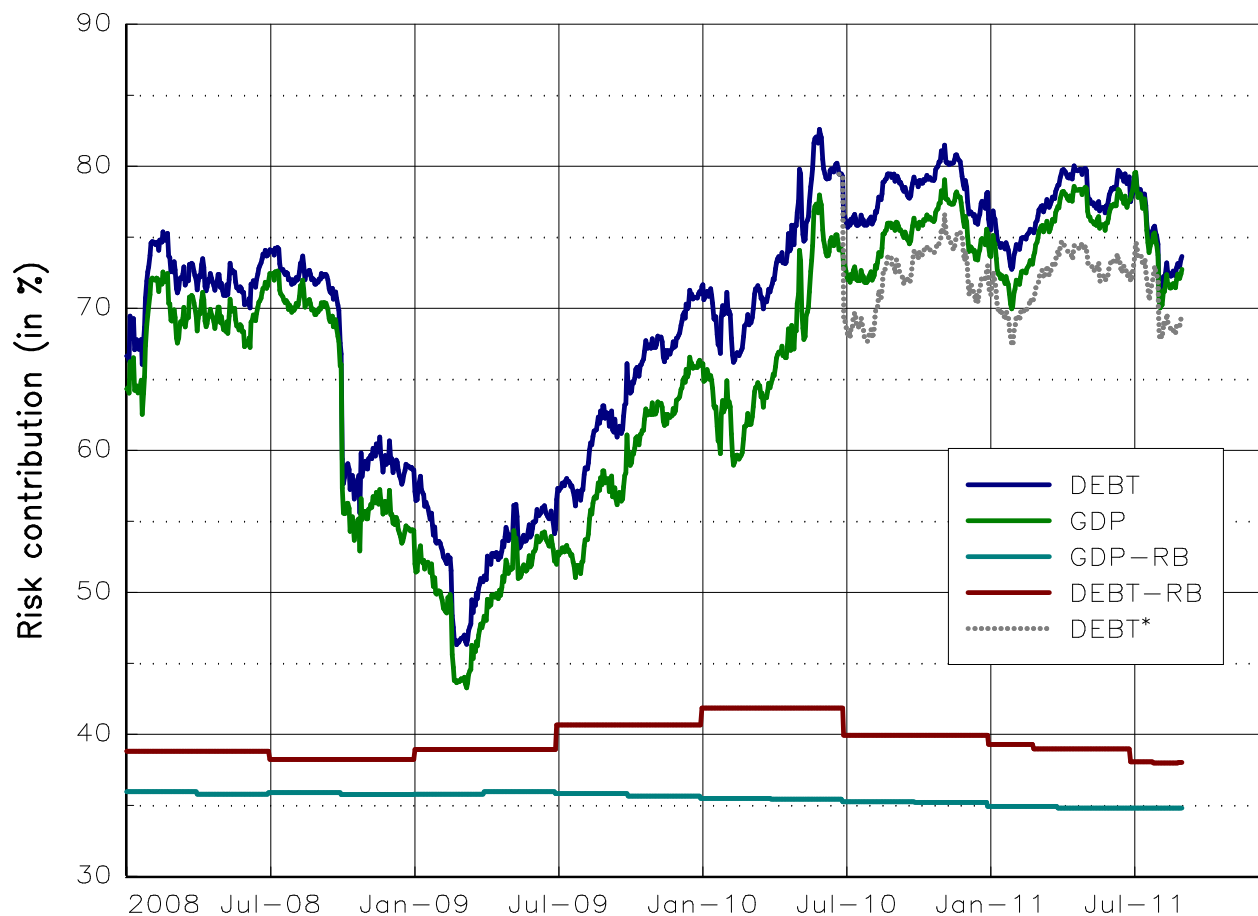
## Evolution of the risk measure





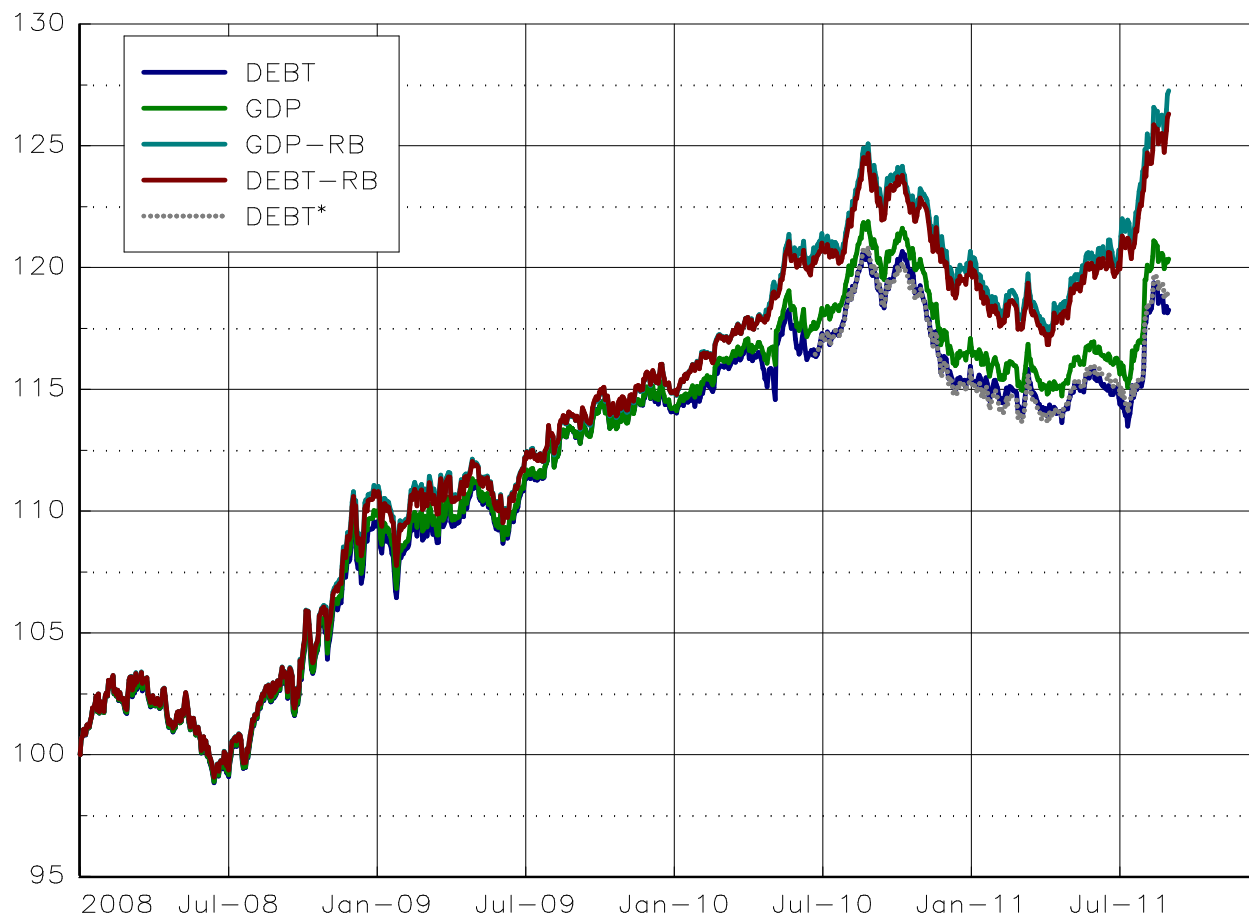
# Comparison of the indexing schemes

## Evolution of the GIIPS risk contribution



# Comparison of the indexing schemes

## Simulation of the performance



## Comparison with active management

- Database: Morningstar
- Category: Bond EURO Government
- 218 funds

The Academic Rule<sup>3</sup>:

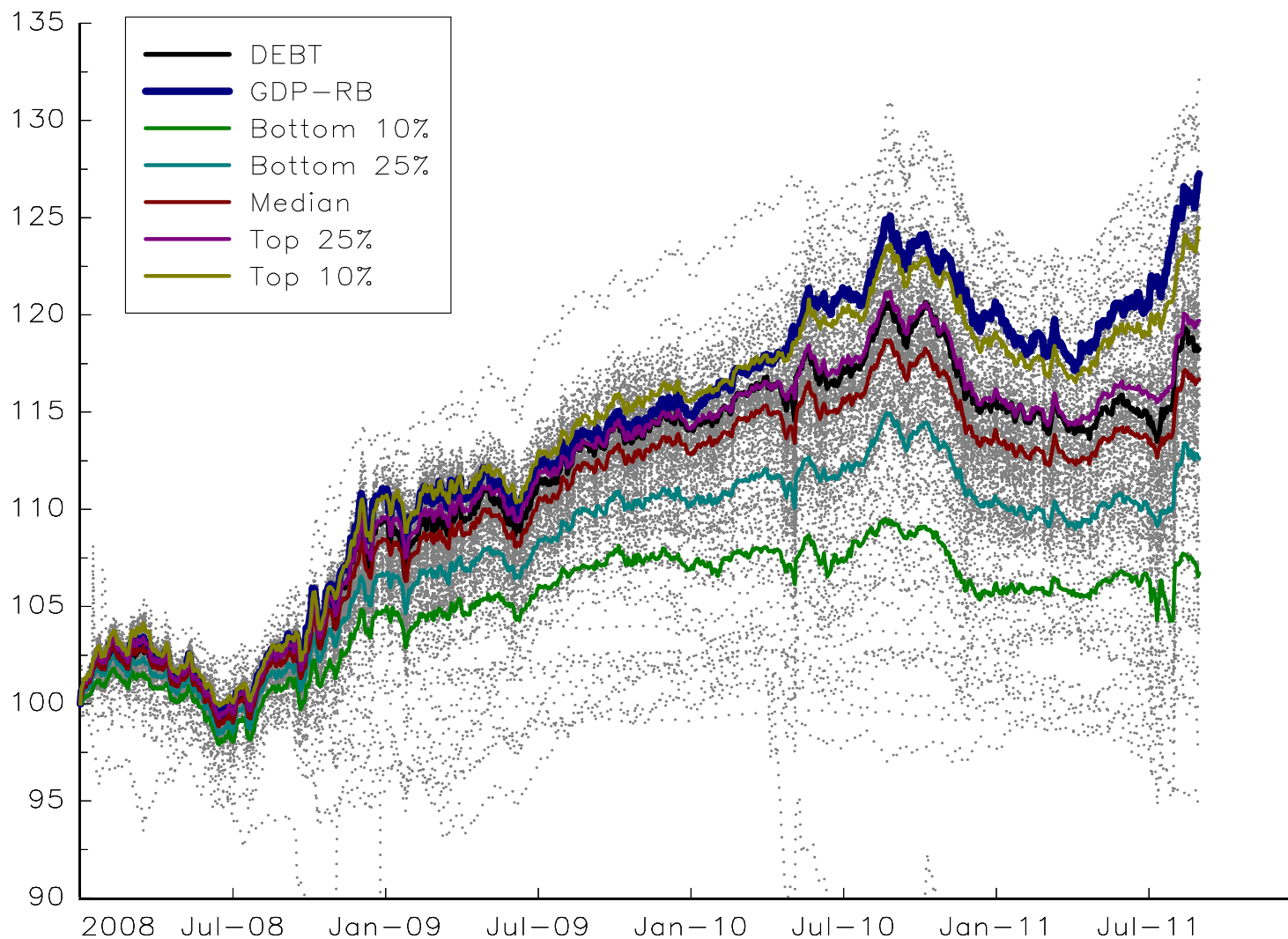
$$\begin{aligned} & \text{Average Performance of Active Management} \\ & = \\ & \text{Performance of the Index} - \text{Management Fees} \end{aligned}$$

⇒ Implied fees for Bond EURO Government: 36 bps / year

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<sup>3</sup>There is a large literature on this subject, see e.g. Blake *et al.* (1993).

# Comparison with active management



# Conclusion

- Portfolio optimization leads to **concentrated** portfolios in terms of weights and risk
- The use of weights constraints to diversify is equivalent to a **discretionary** shrinkage method
- Risk-budgeting techniques is a better approach to **diversify** portfolios
- Strong focus on **ERC portfolios** last years from the asset management industry (equity indexes, risk parity funds, commodity funds, multi-strategy funds)

## For Further Reading I

-  B. Bruder, P. Hereil, T. Roncalli.  
Managing Sovereign Credit Risk in Bond Portfolios.  
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The Properties of Equally Weighted Risk Contribution Portfolios.  
*Journal of Portfolio Management*, 36(4), Summer 2010.
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Understanding the Impact of Weights Constraints in Portfolio Theory.  
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